



Delaware
**DEPARTMENT
OF STATE**

*FY 2027 Joint Finance
Committee Hearing*

February 4, 2026

MEYER ADMINISTRATION VALUES

INTEGRITY

Actions speak louder than words - actions build trust.

We will lead with transparency and accountability to ensure every decision serves the public good.

EFFICIENCY

Government should work smarter, not harder.

We will eliminate waste, streamline services, and prioritize execution over excuses.

COLLABORATION

Lasting change requires teamwork.

We will break down silos, build strong partnerships, and deliver solutions that work.

ABOUT US

THE DELAWARE DEPARTMENT OF STATE

OVERSEE 20+ DIVISIONS THAT WORK TO

- Drive economic development and promote Delaware's economy.
- Preserve Delaware's heritage and share its rich history.
- Support arts, culture, and creative expression.
- Regulate and license to protect public health, safety, and economic welfare.
- Expand access to educational, governmental, and recreational resources.
- Serve and support our nation's veterans.



MEET THE TEAM

Charuni Patibanda-Sanchez SECRETARY OF STATE DELAWARE DEPARTMENT OF STATE	Regina Mitchell DEPUTY SECRETARY OF STATE	DELAWARE PUBLIC ARCHIVES Maegan Peterman STATE ARCHIVIST	DIVISION OF HISTORICAL & CULTURAL AFFAIRS Suzanne Savery DIRECTOR	DIVISION OF THE PUBLIC ADVOCATE Jameson Tweedie PUBLIC ADVOCATE	DELAWARE VETERANS HOME Dr. Sandy Amaker NURSING HOME ADMINISTRATOR	Karen Berry SECRETARY OF VETERANS AFFAIRS DELAWARE DEPARTMENT OF VETERANS AFFAIRS
Michelle Strauss CHIEF OF STAFF	BOARD OF PARDONS Diane Goddard EXECUTIVE DIRECTOR	DIVISION OF HUMAN AND CIVIL RIGHTS Romona Fullman DIRECTOR	DIVISION OF SMALL BUSINESS C.J. Bell DIRECTOR	PUBLIC INTEGRITY COMMISSION Benjamin Warshaw LEGAL COUNSEL	OFFICE OF VETERANS SERVICES Anthony Bourdeau EXECUTIVE DIRECTOR	
Tyler Micik DIRECTOR OF POLICY & COMMUNICATIONS	DIVISION OF CORPORATIONS April Wright ADMINISTRATOR	DIVISION OF LIBRARIES Dr. Annie Norman STATE LIBRARIAN	EXPORT DELAWARE David Mathe DIRECTOR OF INTERNATIONAL DEVELOPMENT	OFFICE OF NEW AMERICANS Rony Baltazar-Lopez DIRECTOR		
DIVISION OF THE ARTS Jessica Ball DIRECTOR	DIVISION OF PROFESSIONAL REGULATION Shauna Slaughter DIRECTOR	GOVERNMENT INFORMATION CENTER Dana Rohrbough DIRECTOR	PUBLIC SERVICE COMMISSION Matt Hartigan EXECUTIVE DIRECTOR			
	OFFICE OF THE STATE BANK COMMISSIONER Lisa Collison ACTING COMMISSIONER	OFFICE OF THE ALCOHOLIC BEVERAGE CONTROL COMMISSIONER Jacqueline Mette COMMISSIONER	MERIT EMPLOYEE RELATIONS BOARD AND PUBLIC EMPLOYMENT RELATIONS BOARD Debbie Murray-Sheppard EXECUTIVE DIRECTOR			



FISCAL YEAR 2025 REVENUE HIGHLIGHTS

GENERAL FUND REVENUE CONTRIBUTION

Delaware Division of Corporations.....	\$2.1B
Delaware Office of the State Bank Commissioner.....	\$115.0M
Delaware's Voluntary Disclosure Agreement (VDA) Program.....	\$25.4M
PAT Revenue.....	\$20.5M*

**This number is 5/8 of collections and excludes the transfer for DNREC, Visitors Bureaus, and the Delaware Tourism Office.*

PERCENTAGE OF REVENUE TO GF



of the General Fund budget is funded by the Delaware Department of State.

TOTAL REVENUE TO GENERAL FUND

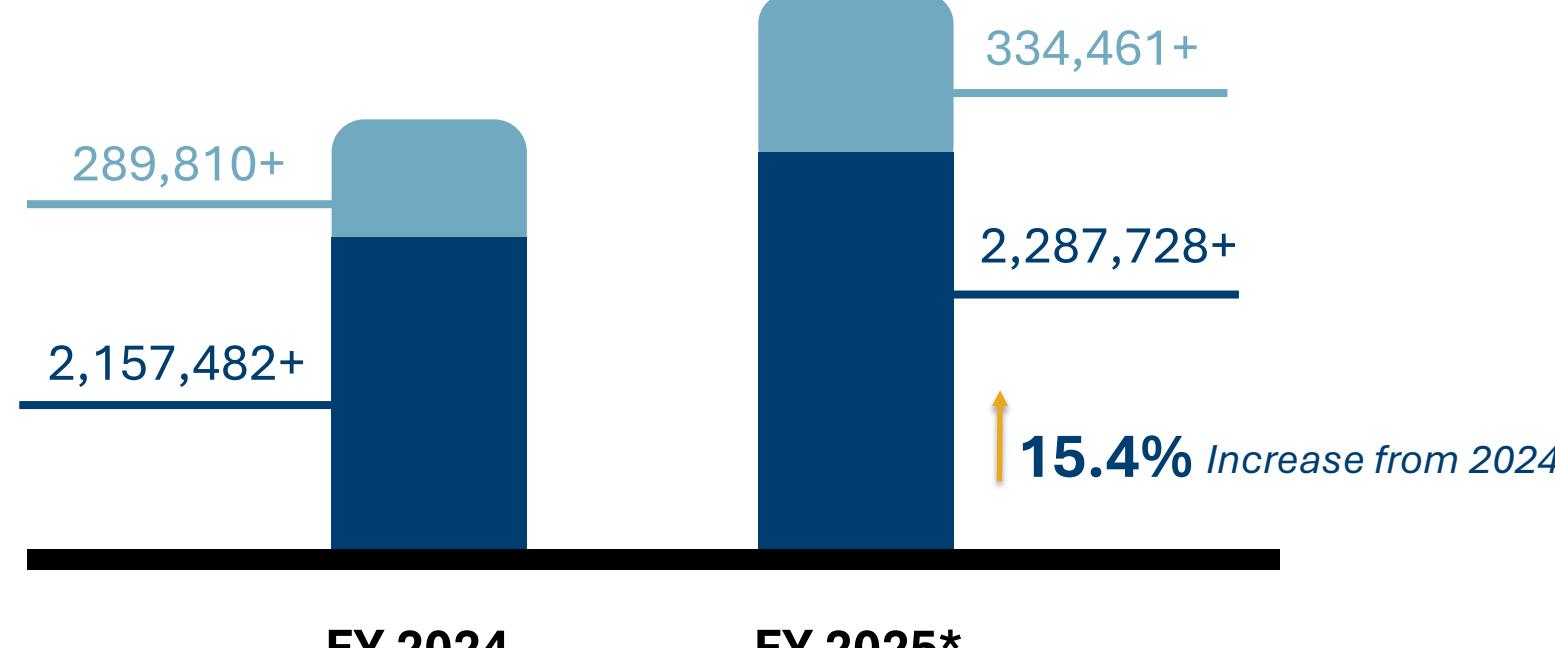
\$2.2B

CORPORATE FRANCHISE

STATE OF THE FRANCHISE



of Fortune 500 companies incorporated in Delaware.



**FY 2025 statistics are not final and are subject to change as year-end data is processed.*

● Total Number of Entities

● New Business Entities

ANALYSIS



Marketing Surveys



Weinberg Center of
Corporate Governance



UD Institute of
Public Administration



Case Study: Delaware
as a value proposition



Agentic
AI Sandbox

ARCHIVES & HISTORY

DELAWARE PUBLIC ARCHIVES | DELAWARE 250 | DELAWARE DIVISION OF HISTORICAL AND CULTURAL AFFAIRS

DELAWARE DAY

Delaware Day
Statewide
TRIVIA NIGHT

620+

People statewide participated in Delaware Day Trivia Night.



Participants joined virtually or in person at designated locations across all three counties!

HISTORICAL SITE PROJECTS

- Fenwick Island Lighthouse
- Weldin House



DELAWARE 250



The First State celebrates America's 250th Anniversary on July 4th.

Learn more at: delaware250.org.

SCAN ME



ARTS & COMMUNITY

DELAWARE DIVISION OF THE ARTS

FY 2025 Grant Distribution By Fund Line



99

Grants to Schools



87

Grants to Arts Organizations



86

Grants to Community-Based Organizations



38

Grants to Artists



\$5,556,945

Distributed in FY 2025



GOVERNMENT INFORMATION CENTER

In 2026:

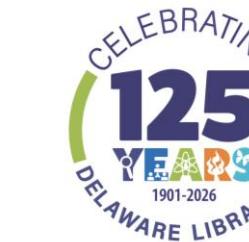
2.4M+

Facebook views were driven by coverage of winter snowstorms.

21,979+

Live viewers across four platforms tuned in to the Governor's State of the State address.

DELAWARE DIVISION OF LIBRARIES



125th Anniversary
of the Council
on Libraries.



20th Anniversary
of the launch of the
Delaware Library Catalog.

417,560+

Library computer and wireless users in FY 2025.

\$400,000

Towards technology and program improvements.

BUSINESS & TOURISM

DELAWARE DIVISION OF SMALL BUSINESS | DELAWARE TOURISM OFFICE

EDGE GRANTS

\$9.15M

awarded to **127** small businesses since **2019**.



DELAWARE GROCERY INITIATIVE

\$250,000

awarded to **22** businesses, farmers, and non-profit organizations in **2025**.



NASCAR All-Star Race Weekend

Dover Motor Speedway
15th-17th

MAY

The World Cup

The World Cup
Final Match (NJ)
July 4th

JUNE

STATE SMALL BUSINESS CREDIT INITIATIVE

\$16.41M

provided to **37** companies since **2023**.

Banana Ball

Frawley Stadium
13th-15th

JULY



visitdelaware.com

PROTECTION

OFFICE OF THE STATE BANK COMMISSIONER



\$115M

FY 2025 Bank Franchise Tax Revenue

In Calendar Year 2025



2 New Trust Company
Merger Applications



2 New Trust Company
Charter Applications



79 Total Financial
Institutions

OFFICE OF THE ALCOHOLIC BEVERAGE CONTROL COMMISSIONER

Active Licenses (As of 01/29/2026)

 **1,075** On-Premises Retailers

 **983** Suppliers

 **300** Package Stores

 **22** Wholesalers

 **56** Manufacturers

DIVISION OF PROFESSIONAL REGULATION

In Fiscal Year 2025

 **12,247** Licenses Issued

 **106,727** Active Licenses

UTILITIES

DELAWARE DIVISION OF THE PUBLIC ADVOCATE | DELAWARE PUBLIC SERVICE COMMISSION

Senate Bill 59



Collaboration with the Delaware General Assembly, Delaware's Public Advocate Jameson Tweedie, and the Public Service Commission.



“Business Judgement Rule” to the “Prudence Standard.”

HS 1 for HB 50 w/ HA 1 + SA 1 + HA 2



Provides utility assistance to income-eligible residential customers.

HS 2 for HB 116 w/ SA 1



Offers discounted utility rates for low-income residents



of utility customer complaints responded to by the Delaware Public Advocate's office in FY 2025.

Delmarva Power Customer Relief Fund

Established this year through collaboration with Governor Matt Meyer, legislators, utilities, and the Sustainable Energy Utility (DBA Energize Delaware).

Designed to support limited to moderate income customers.

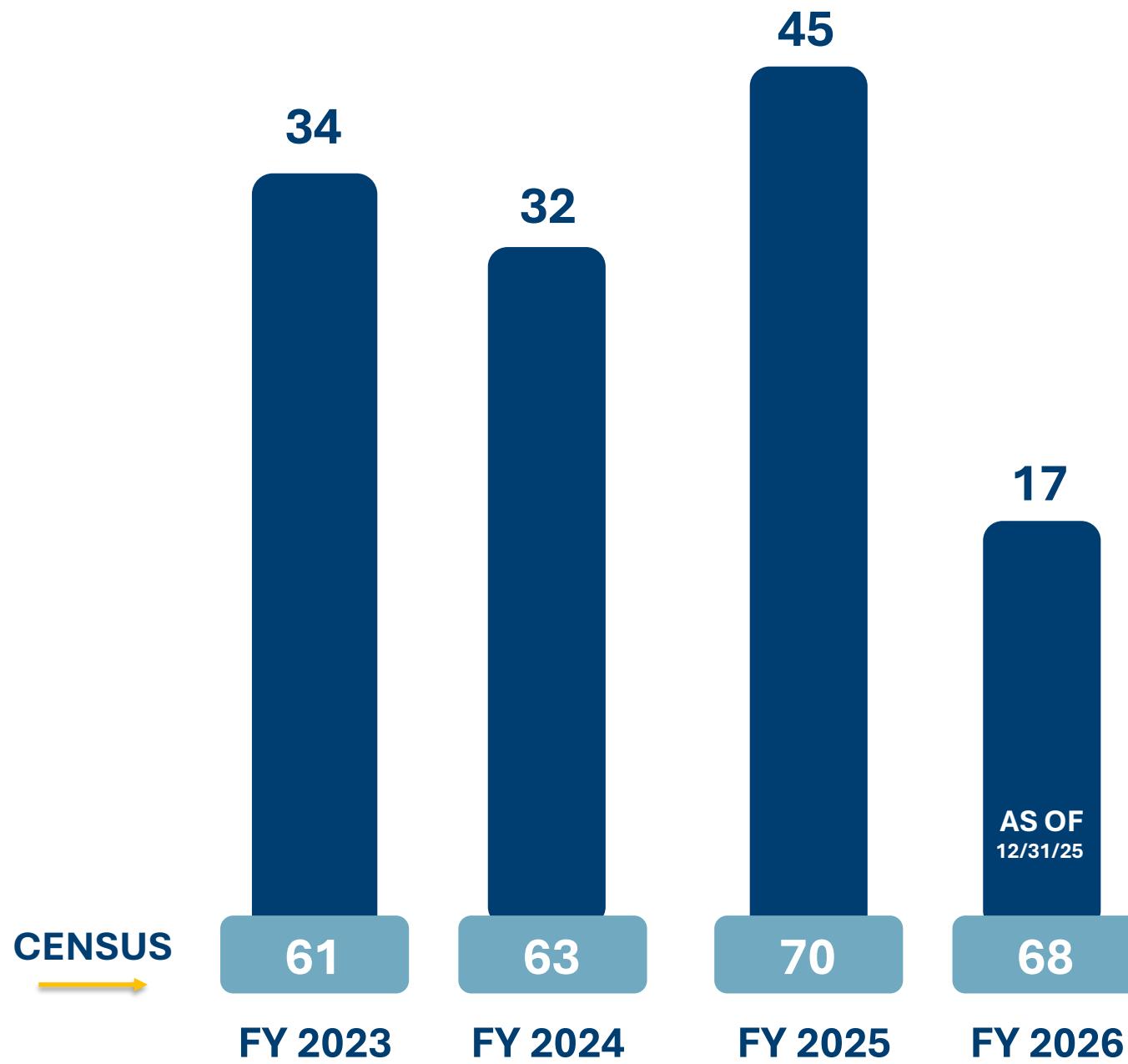
Learn more at: energizedelaware.org



VETERANS

DELAWARE VETERANS HOME

DVH ADMISSIONS (Per Fiscal Year)



AWARDED **BEST LONG-TERM CARE** BY U.S. NEWS

Overall Rating: 5 out of 5

Long Term Care Rating: High Performing



VETERANS

DELAWARE DEPARTMENT OF VETERANS AFFAIRS

DELAWARE OFFICE OF VETERANS SERVICES



2,188

Claims processed in FY 2025.

DELAWARE VETERANS MEMORIAL CEMETERY

- Bear Cemetery Columbarium Expansion
- Millsboro Cemetery Field Expansion



FY 2027 GENERAL FUND REQUESTS



DOOR OPENERS:

	GF
 DELAWARE OFFICE OF NEW AMERICANS	\$269.4K
 DELAWARE OFFICE OF THE ALCOHOLIC BEVERAGE CONTROL COMMISSIONER	\$134.9K
 DELAWARE DEPARTMENT OF VETERANS AFFAIRS	\$21.3K
 DIVISION OF SMALL BUSINESS (SWITCH FUND GF TO ASF)	-\$312.0K

OTHER REQUESTS:

 DELAWARE DIVISION OF THE ARTS	\$1.0M
 BOARD OF PAROLE (TRANSFER FROM CJC)	\$254.2K

FY 2027 ASF SPENDING AUTHORITY REQUESTS

	ASF
DIVISION OF PROFESSIONAL REGULATION	\$883.9K
DIVISION OF LIBRARIES	\$400.0K
PAY POLICY ADJUSTMENTS	\$1.876M
DIVISION OF THE PUBLIC ADVOCATE	\$292.0K
GOVERNMENT INFORMATION CENTER	\$112.4K
DIVISION OF HISTORICAL AND CULTURAL AFFAIRS	\$464.0K

SUMMARY OF VACANT POSITIONS

TOTAL VACANCIES AT DOS



149

As of January 22, 2026

PERCENTAGE OF VACANCIES



of vacancies at DOS exist within the Delaware Veterans Home (97).



VACANCY TYPE

28%

of the 97 vacancies at DVH are Certified Nursing Assistant (CNAs) Positions.



PERFORMANCE MEASURES

		FY 2025 (Actuals)	FY 2026 (Budget)
1.	NUMBER OF LIBRARY CARDS HOLDERS Delaware Division of Libraries	549,398	560,385
2.	NUMBER OF EBOOK CHECKOUTS Delaware Division of Libraries	1,315,026	1,380,777
3.	NUMBER OF CASES PROCESSED Merit Employee Relations Board/Public Employment Relations Board	74	80
4.	NUMBER OF DECISIONS ISSUED Merit Employee Relations Board/Public Employment Relations Board	18	20
5.	VOLUNTARY DISCLOSURE AGREEMENTS CLOSED Voluntary Disclosure Agreement Program	113	175
6.	NUMBER OF SMALL BUSINESSES ASSISTED Delaware Division of Small Business	1,035	1,100
7.	NUMBER OF HEARINGS HELD Delaware Division of Professional Regulation	235	250
8.	NUMBER OF SOCIAL MEDIA INTERACTIONS Delaware Public Archives	541,915	550,000
9.	NUMBER OF FAIR HOUSING CASES PROCESSED Delaware Division of Human and Civil Rights	80	90



FEDERAL FUNDING

REDUCTIONS, INCREASES, AND ASSOCIATED IMPACTS

STAY CONNECTED



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Delaware Department of State



sos.delaware.gov